

Conversion free supply chain soy: how to gain scale beyond 2020, starting from the Cerrado

Jean Francois Timmers, WWF soy lead
Anke Schulmeister, senior WWF Forest Policy Officer
Hugo Byrnes, Vice President Product Integrity at Ahold Delhaize

#### Lack of progress: a reflexion

- Credible certifications did not mainstream and progress slowly.
- Unaligned, unclear definitions, costs and complexity of traceability and transparency solutions.
- Many players did not take any concrete action beyond committing and publicizing commitments;
- Most solutions <u>are too small scale</u>. Preferential sources, from producers or jurisdictions, impact only a small fraction of the total traded volume and the producing regions.
- **Segregated demand** increases logistic trading/transport costs, creating market niches with limited impact.
- Risk and costs avoidance divert responsible sourcing (certifications and jurisdictions) from problematic regions.
- While these regions attract laggard buyers willing to avoid stricter scrutiny and rules (leakeage).



# To tackle multiple, unclear definitions and tools: The Accountability Framework (AF)

The **Accountability Framework initiative (AFi)** is a collaborative effort to <u>accelerate progress</u> and <u>improve accountability</u> for ethical supply chain commitments in agriculture and forestry.

The **Accountability Framework** is a set of common definitions, norms and guidance intended to bring greater clarity, consistency, effectiveness, and accountability to the implementation of these commitments.

#### This Framework aims to help companies and others fulfill commitments by:

- clarifying good practices and critical details for setting, implementing, monitoring, verifying, and reporting on supply chain commitments and their achievement;
- clarifying which standards, tools and systems can fulfill supply chain commitments in different contexts;
- filling critical gaps for topics where clear guidance is lacking;
- improve the level of consensus and alignment around ethical supply chains



## Way forward

- No single silver bullet.
- Rapid gain of scale of conversion-free sourcing is essential for protecting landscapes.
- **Conversion-free demand** from supply chains are vital condition for stopping conversion (as in the Soy Moratorium).
- This demand needs to mainstream ASAP to avoid niches and leakages between commodities and landscapes.
- Companies should also engage and act beyond their individual scope of business, greening their suppliers as much as their own supplies, and influence their sourcing landscapes.
- Companies and governments operating in or sourcing from high risks regions should not divest but focus efforts to actively address risks in these regions.
- Just as for human rights, not destroying any more ecosystems to produce more food must become common sense, a core value, as first step of a sustainable future



#### Complementary strategies, different timescales of impact





#### Synergies between approaches:



The complementary roles of upstream and downstream companies can create the base of long-term relationships for sustainable supply chains.



Direct sourcing and supply chain engagement are interdependent and need to coordinate.



Precompetitive sectoral and regional agreements (scale of whole frontiers) allow to gain scale in high risk regions, eliminate costs of segregation and niches, and share resources.



Certification and Landscape/Jurisdicti onal approaches complement the supply chain + direct sourcing approaches, through reliable shared traceability and longer-term sustainability strategies at the production level.



Both need to happen in regions and areas of highest risks and gain as much scale as possible, to deliver significant impact on conversion and prevent leakages.



Consistent conversion-free demand enables successful landscape approaches:

- by curbing land speculation on natural ecosystems, reducing conflicts, allowing longer term investments and better governance.

#### Role of the large traders

- Interface between producers and supply chains
- **Key leverage on deforestation and conversion**. Traders have the power to eliminate most of commodity-related conversion
- Dominance, high competition, narrow profit margins, logistic constraints and relationship with producers create resistance to change.
- Adoption of mainstream conversion-free sourcing policies need large scale consistent demand, as well as consistent engagement and pressure
- Such engagement starts to surge effect, with the creation of the <u>Soft Commodity Forum</u> and engagement of large traders in sectoral negotiations for soy in <u>Cerrado</u> and palm oil in SE Asia.
- Practice still lags behind (see <u>1</u>, <u>2</u>, <u>3</u>).



## Overview of Brazilian Soy Supply Chain



400,000

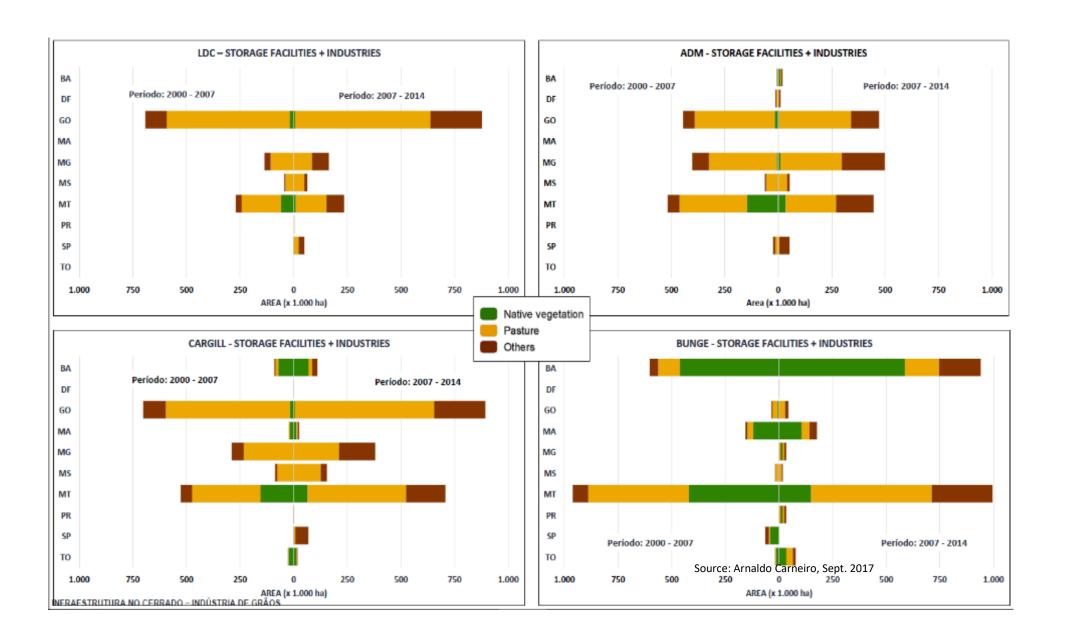
large industrial, medium and family farms 10 soy traders control 90% soy trade

100,000s of feed, farming and processing

10,000s of consumer goods companies

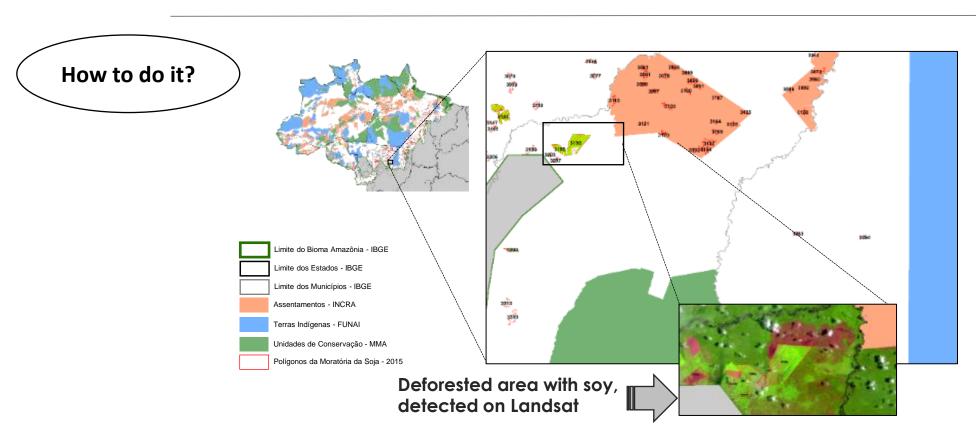
Key lever in supply chain for change







## Market pressure: <u>Amazon Soy Moratorium</u>



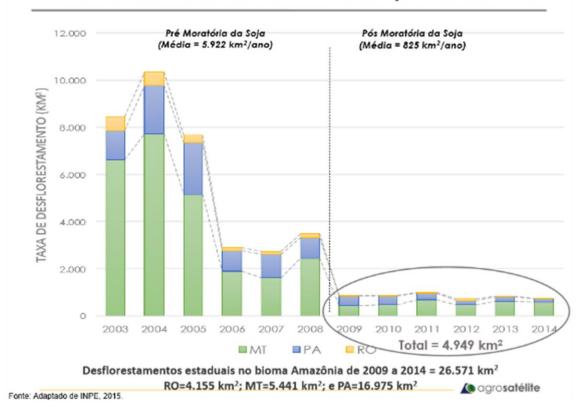
Benchmark of large scale, precise deforestation control of soy supply. Region – District – Farm.



## Do traders engage farmers work?

- Yes, after the traders agreed to the Amazon Soy Moratorium <u>deforestation</u> from soy in the Amazon decreased from 30% to less than 1 %
- At the same time, <u>production</u>
   of soy has also <u>increased</u>
   300% in the Amazon
   (through using only existing agricultural land)

#### Taxa de desflorestamento nos 76 municípios monitorados



Result: immediate deforestation curb.



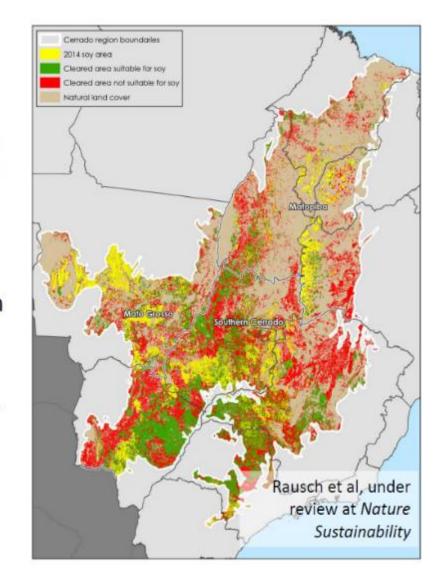


38 million hectares of highly suitable, already cleared land available in the Cerrado, to triple Cerrado soy production without cutting one single native scrub (or tree).

There is enough cleared and suitable land to triple soy area in the Cerrado – up to 38Mha

Cleared and suitable area is concentrated in the Southern Cerrado

70% of highly suitable, cleared area is currently used as pasture





#### Chinese Meat Declaration



Continuously move to conserve nature and resources by avoiding land degradation, deforestation and conversion of natural vegetation in the livestock production and feed value chains.







## Next steps:

- No new deadline the deadline is 2020.
- The date is <u>each single day</u> from January 2020.
- Stepwise approach to measure and compare progress.



# Common Methodology for Assessment of No-Deforestation and Related Commitments (draft, June 2019)

Common metrics are organized around nine assessment questions (A-I), associated with information on four aspects of company performance and aligned with guidance provided to companies in the Accountability Framework.

	Company information and Exposure	Set Commitments: Content, scope and specification of commitments	Take Action: Implementation systems and activities	Demonstrate Progress: Monitoring, verification, and outcomes
Guiding questions for assessment	1. What is the extent of the company's exposure to forest/ecosystem risk based on commodity and geography?  2. Does the company disclose adequate information to assess performance (transparency)	3. What is included in corporate commitments?  4. What is the quality of the commitment? (forest only? Legal only? All natural habitats? All or part of operations?)	<b>5b</b> . What management systems and activities are used to manage suppliers and	<b>7a/b</b> . What proportion of the materials that the company produces, purchases, or uses are in compliance with commitments, and what is
Corresponding expectations for companies (per AFi)	AFi Guidance on Reporting and Disclosure	AFi Core Principles 1-3	AFi Core Principles 4-10	AFi Core Principles 11-12



#### Ahold Delhaize policy on soy

- To offset our company's footprint in soy we have 100% high risk (South American) soy volume embedded in our own brand supply chain certified against an accepted standard
- Acceptable standards are:
  - Roundtable on Responsible Soy (RTRS)
  - ProTerra
  - Or equivalent
- In practice this is done by buying credits
- This policy has not stopped deforestation/conversion



## Ahold Delhaize policy on soy

- Continue with certifications
  - Moving from credits to mass balance and segregated?
- Engage all supply chain partners
- Support regional approaches
- Cerrado Conservation Mechanism
  - Stemming from the support of the Cerrado Manifesto





#### **Deforestation affects us all**





## EC communciation 23 July 2019: Stepping up EU Action to protect and restore the world's forests

Reduce the EU consumption footprint on land

- Create a new Multi-Stakeholder Platform on Deforestation and Forest Degradation to provide a forum of exchange with and among stakeholders;
- Assess standards and certification schemes that promote "deforestationfree" products;
- Assess additional regulatory and non-regulatory measures to minimise EU consumption linked to deforestation

Work in partnership with producing countries

- Develop national frameworks on sustainable forest management;
- Implement sustainable forest-based value chains and promote sustainable bio-economy;
- Develop incentive mechanisms for small hold farmers to maintain and enhance ecosystems.
- · Sustainably increase world forest cover

Strengthen international cooperation

- Promote trade agreements that include forest conservation provisions
- Encourage trade in agricultural and forest-based products not causing deforestation or forest degradation;
- Increase efforts in key international fora



# EC communciation 23 July 2019: Stepping up EU Action to protect and restore the world's forests

to support more sustainable land-use practices

- Assess mechanisms to boost sustainable finance for forests
- Increase funding to producer countries for conservation and sustainable restoration;
- Explore better company reporting on impacts of activities on deforestation and forest degradation.

Support better
availability and quality
of information on
forests and supply
chains

- Establish an EU Observatory on Deforestation and Forest Degradation to monitor changes in the world's forest cover and give public bodies, consumers and businesses better access to data about supply chains
- Explore strengthened use of the Copernicus satellite system for forest monitoring.

The communication has a more coherent approach to deforestation and forest degradation – proposing actions for the policy, market and finance sector as well as measures in producer and consumer countries. **Now we need to make it work.** 



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#### Now we need to make it work.

- We need to make measures more precise and provide a clearer timeframe
- If we want to level the playing field for companies, we should discuss about legislation to stop products that come from deforestation and ecosystem conversion

#### Why is the communication important for companies?

- Companies struggle to implement their commitments- the communication provides a framework for support
- EU countries are already discussing or adopting legislation (Germany, France) it is better to have a one fits all approach across countries and across commodities
- The Communication will help to achieve commitments made by the EU for 2020
- The Amsterdam Group (D, NL, UK, F, DK, NO, I) is supporting the actions, they also have committed to 100% sustainable palm oil by 2020 and deforestation-free agriculture supply chains by 2020

